

[REDACTED]

Deputy Director For Requirements and Evaluation
Intelligence Community Staff
Washington, D.C. 20505

ICS 3798-88
19 September 1988

MEMORANDUM FOR: Distribution List

SUBJECT: DCI's FY 1990 Initiatives Fund Evaluation [REDACTED]

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REFERENCE: DDR&E Memorandum (ICS-3788-88), dtd 30 August 1988,
Same subject

1. This is a followup to the reference, which provided a "heads up" to let you know how the Intelligence Community Staff was proceeding in development of the DCI's one-percent initiative package. [REDACTED]

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2. In a broad sense, we are proceeding as scheduled. As for timing, at Attachment A is a breakout of our specific planned activities over the next few weeks. The "final" deadline for the submission of initiatives was 15 September (as I trust you knew), to correspond to the date the program submissions were due. Thus far [REDACTED] initiatives have been submitted. This has been a somewhat dynamic list up to this point, as one would expect. While some changes in the details of a few initiatives may still occur, and be needed, the list is now stabilizing, so we can begin our evaluation effort. [REDACTED]

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3. The Requirements and Evaluation Office (REO/ICS) will orchestrate this evaluation, with the objective of developing a decision paper for the DCI. (This may require the development of several alternative packages.) To facilitate our evaluation, initiatives are in the process of being sorted into "bundles", corresponding to the DCI's stated topics of high interest. The Intelligence Producers Council Staff has begun the process of identifying gaps that relate to substantive bundles. Also, as a result of the sensitivity of a few initiatives, I established a separate category labeled as Especially Sensitive Compartmented Initiatives. There are [REDACTED] most are from CIAP. These will be assessed separately by the DD/ICS and me, once the standard review and research with the Programs has occurred. [REDACTED]

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4. As the first cut in the evaluation, we want to assess and rank the initiatives within each bundle. To do this, as I outlined earlier, I want to establish ad hoc teams of Community experts to assist D/REO. The subject

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areas and team membership are at Attachment B. For those organizations participating in these evaluations, I ask that you please call in the name/names of your participants to [redacted] REO/ICS, [redacted] by Monday, 26 September. Subsequently, D/REO (and his officers) will be in touch with your participants to schedule meetings here at the ICS during the period 4-11 October, to provide each member with the initiatives in their bundle, and to give instructions on how the teams will operate. [redacted] 25X1

5. We greatly appreciate your cooperation and help as we proceed. And, as always, if there is more I can do for you, please call and let me know. [redacted] 25X1

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Attachments:
As stated

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Attachment A

Schedule

July 1988: DCI/DDCI outline concept to NFIC meeting.

August 1988: PBO repeats outline to Program Manager's meeting.

30 August 1988: DDR&E issues implementation paper to Intelligence Community as process gathers momentum.

12 September 1988: IPCS begin identification of critical gaps relating to the initiative "bundles".

15 September 1988: Deadline for submission of initiatives to PBO/ICS.

21 September 1988: PBO/REO finalize list of initiatives and complete initiative descriptions.

28 September 1988: IPCS completes statement of gaps for the substantive bundles.

30 September 1988: REO distributes to the evaluation teams their bundles (to include gaps statements, initiative description sheets, and available policy guidance).

4-11 October 1988: Evaluation Teams meet.

14 October 1988: A draft package (or packages) for allocating the one-percent reserve is sent to the Intelligence Community (DDR&E Steering Group) for consideration/comment.

18 October 1988: DDR&E Steering Group meets to discuss the package.

Late October 1988: Comments addressed. Package is sent to Program Managers for comment and perhaps discussion at senior-level meeting.

Late October 1988: DCI makes a decision on the proposed alternatives; it is included in the FY 1990 NFIP.

January 1989: President submits budget to Congress.

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